

HORATIO ALGER ASSOCIATION OF CANADA

**ANNUAL REPORT**

2017





# I Table of Contents

Leadership Message .....	3
Membership Programs .....	5
Educational Programs .....	17
Research .....	20
National Visibility .....	21
Fiscal Affairs & Administration .....	28
Governance .....	29



2017 Horatio Alger National Scholars at the U.S. Capitol

# Leadership Message

The Horatio Alger Association of Canada is quickly approaching its 10th anniversary, and what a run we've had.

Our modest beginnings originated when the Horatio Alger Association of Distinguished Americans recognized Wayne Gretzky with the first International Horatio Alger Award in 2003. In 2004, the U.S. Association inducted Jim Pattison as one of its Members. He worked with his counterparts to ensure that International Award recipients were accorded the same rights and responsibilities as the American Members. This ultimately led to the formation of a stand-alone Horatio Alger Association of Canada in 2009. In 2012, we began awarding scholarships to Canadian students in a select number of provinces.

In 2015, the Canadian Association's Board of Directors collaborated with American Members Tony Novelly, Walter Scott, Jr., and Dennis R. Washington to establish a \$10 million endowment fund to expand the scholarship program to all provinces and territories. Since 2012, our Association has awarded 518 scholarships worth \$2.56 million to Canadian students.

Our country has relatively few privately funded scholarship programs and many individuals and organizations believe that education is very affordable here. They assume that the government is always there to assist those who need assistance. However, the large number of applications for Horatio Alger scholarships is ample evidence that there is a dire need for what we offer—and proof that we should offer more. According to one group that tracks child poverty rates, one in five Canadian children live in poverty. For Aboriginal communities, the number is 60 percent. One in seven individuals in homeless shelters is a child, and youth represent nearly 19 percent of the homeless population in general.

The underprivileged are the least likely to attend university. Statistics Canada found that 19-year-olds in the top family income quantile were enrolled in post-secondary institutions at a rate of nearly 80 percent; for the bottom quintile, the number was only 47 percent.

Unfortunately, there are no figures for those under the poverty line, which represent many of our Scholars, but it is likely much lower. Canada needs our scholarships. The idea

that private charity is less crucial because of Canada's generous social programs is false. A recent CIBC poll found that Canadian university students spend an average of \$14,000 a year on their studies and graduate with an average debt of \$30,300.

The average family income of the 2017 Horatio Alger Scholars was only \$22,698 and 9 percent of them had experienced homelessness at one time in their lives. They also faced other seemingly insurmountable adversities: 17 percent experienced the death of a parent or guardian; 25 percent have alcohol or substance abuse issues at home; 19 percent experienced incarceration of a parent or guardian; 13 percent have been in foster care; 26 percent have experienced some form of abuse; and 26 percent struggle with a physical or mental disability or illness. Despite these hardships, they are persevering in pursuit of education. Recipients maintain exceptionally high grades—the average of our 2017 Scholars was 89 percent—and many of them find time to work during the school year.

We've now taken another big step—our first fundraiser. Proceeds from the Excellence Gala, which took place on October 17, 2017, are being used to fund and expand scholarship giving for deserving Canadian youth. The Gala, which will now become an annual event, brings together Members, Scholars, and guests to celebrate what can be accomplished through hard work and perseverance.

While the bonds of friendship Members create through the Association are important, the real reason we have all come together is to support the young leaders of the future. As we draw nearer to the Horatio Alger Association of Canada's 10th anniversary in 2019, we note with pride all that has been accomplished in a brief span of time.

However, the need is great and we are striving to increase the number of young Canadians we are able to assist each year through education. The success of each individual helps to strengthen the fabric of our society as a whole. We are deeply grateful to all who will join with us in this important mission.

— The Horatio Alger Association of Canada  
Board of Directors



**PRESIDENT**  
Prem Watsa  
(2012)



**PRESIDENT  
EMERITUS**  
Dominic  
D'Alessandro  
(2005)



**VICE PRESIDENT**  
Rebecca  
MacDonald  
(2009)



**VICE PRESIDENT**  
Brian Mulroney  
(2012)



**TREASURER**  
Rick Waugh  
(2011)



2016 Board Meeting: (L to R): Dominic D'Alessandro ('05), Rick Waugh ('11), Brian Mulroney ('12), Prem Watsa ('12), and Rebecca MacDonald ('09).



# Membership Programs

Members of the Horatio Alger Association of Canada are the select few who have been honoured with the International Horatio Alger Award. They are dedicated civic, corporate, and cultural leaders who demonstrate individual initiative and a commitment to excellence as exemplified by remarkable achievements accomplished through honesty, hard work, self-reliance, and perseverance over adversity.

As did characters in stories by 19th-century author Horatio Alger, Jr., Horatio Alger Members traditionally have started life in “humble” or economically challenging circumstances. In spite of this early adversity, they have worked with determination to achieve success in their chosen careers. Members have made outstanding contributions in their fields, including athletics, business, public service, and education.

Since 2003, 14 outstanding individuals have received the International Horatio Alger Award. They join with the more than 700 Members who have been inducted in the States since 1947. Incorporated as a separate Association in 2009, the organization is working to develop membership and educational programs that benefit the deserving youth of Canada.

## Horatio Alger Awards Induction Ceremonies

The annual Horatio Alger Awards Induction Ceremonies, which are open to all Horatio Alger Members, take place over three days each spring in Washington, D.C. During these events, new Members—including the International Horatio Alger Award recipient—are presented with the Horatio Alger Award and inducted into the Association. Concurrently, the newest class of Horatio Alger National Scholars, along with the Canadian Horatio Alger National Entrepreneurial Scholars, participate in the National Scholars Conference and are recognized during the Awards for their determination and perseverance in the face of adversity. Throughout the events, the Association celebrates the dream North Americans embrace for equal opportunity to achieve, along with the chance for hard-working individuals to reach their full potential.



The 2017 Horatio Alger Awards Induction Ceremony at DAR Constitution Hall in Washington, D.C., opened with a salute to the Canadian and American Award recipients.



Brian Mulroney ('12) at the Meet the National Scholars Breakfast.



Sandra and Alain Bouchard ('17) at the U.S. Supreme Court shortly before the Inaugural Ceremony.



“O Canada” was performed at the Awards dinner during the presentation of the flag.



Prem Watsa ('12) presented the International Horatio Alger Award to Alain Bouchard.



Alain Bouchard expressed appreciation as he accepted the 2017 International Horatio Alger Award.



Top Canadian Scholars attend the National Scholars Conference, held in conjunction with the Horatio Alger Awards Ceremonies in Washington, D.C., each April. Pictured are Canadian Scholars Phillip Kelly, Kwaze Gayle, and Joshua Hewa Batuwitige.



**David Johnston**  
**2018 International Horatio Alger**  
**Award Recipient**

David Johnston, the middle of three children, was born in 1941, in Copper Cliff near Sudbury, Ontario, Canada. Johnston's father, who had a tenth-grade education, managed a small hardware store there. When Johnston was seven, his father moved the family to Sault Ste. Marie, Ontario, where, with the help of a small loan from his mother, he opened his own hardware store.

Johnston's father struggled with his store for nine years, but it ultimately was not a success, and for a portion of Johnston's high school years, his father was unemployed. Johnston's mother worked as a nurse's assistant at the local hospital until he was 16. By then, her diminishing eyesight, which rendered her legally blind, forced her to stop working.

The Johnston children all worked from an early age. Johnston's first job, at nine, was as a paperboy. His childhood and teenage jobs included drug store delivery, car washer, office assistant, and public relations. He was athletic and played hockey, baseball, and football, but a neck injury he received in football forced him to drop that sport.

A dedicated student, Johnston attended Harvard. He had several academic scholarships and also used his savings from his summer job to help pay his tuition and expenses. While at Harvard, he played hockey and was selected to the All-American team in his last two years. He was subsequently named to Harvard's Athletic Hall of Fame. He did equally well in his academic life, graduating magna cum laude and earning a scholarship to study law at the University of Cambridge in Great Britain. Two years later, he returned to Canada, where he earned a law degree from Queen's University in Kingston, Ontario.

After law school, he taught law at Queen's for two years and then joined the University of Toronto's law faculty, where he taught for six years. In 1974, he became dean of the University of Western Ontario Law School. In 1979, he served as the principal and vice-chancellor of McGill University. In 1999, he was appointed as president of the University of Waterloo, a position he held for the next 11 years.

In 2010, David Johnston was appointed Governor General of Canada, serving as Queen Elizabeth II's representative. Shortly before leaving office in September 2017, his Excellency said, "I love this country and enjoy the sense this position gave me of making a contribution to Canada. I believe public service to be an honourable calling and sacred duty. This position allowed me in some small way to return to the country that has given me so much. I have been blessed to live, work, and raise a family in Canada."

## Membership & Board of Directors Meetings

The Horatio Alger Association of Canada's 2016 Board of Directors meeting was hosted on the same day as the first Membership Meeting, October 20, 2016. The Membership Meeting included a dinner with guests from the educational, governmental, business, media, and nonprofit sectors. The more than 150 attendees learned about the Association's mission and efforts to assist young people with their higher education goals. The meeting also featured 2016 International Horatio Alger Award recipient Gerald W. Schwartz. Other speakers included The Right Honourable Brian Mulroney ('12), former Prime Minister of Canada; V. Prem Watsa ('12), President of the Association; Board Member Rebecca MacDonald ('09); and Vicky Xu, one of the first five recipients of a Horatio Alger Association National Entrepreneurial Scholarship.

The 2017 Board meeting took place prior to the inaugural Excellence Gala on October 17 at the Fairmont Royal York Hotel in Toronto. The gala included tributes to the former Governor General of Canada, The Right Honourable David Johnston—the 2018 recipient of the International Horatio Alger Award; and Association Member Jim Pattison ('04).

### 2016 Board of Directors and Membership Meeting



V. Prem Watsa ('12) serves as President of the Horatio Alger Association of Canada.



Brian Mulroney ('12) was a featured speaker at the first Membership Meeting dinner in 2016 and the Excellence Gala in 2017.



L to R: Gerald Schwartz ('16) with Rosalie and Isadore Sharp ('13) at the 2016 Membership Meeting.



During the 2016 Membership Meeting, 2016 Canadian Entrepreneurial Scholar Vicky Xu shared information about her life and the impact of receiving the Horatio Alger scholarship.

## 2017 Board of Directors and Membership Meeting

2017 | Membership Programs



2017 Horatio Alger Association of Canada Board of Directors Meeting at the Fairmont Royal York on October 17.



Former Board Member Jim Pattison ('04), with American Board Members William J. Doré ('00) and Glenn B. Stearns ('10). (Note: American Board Members who were attending the Excellence Gala were invited to participate at the 2017 Canadian Board meeting.)



Prem Watsa ('12) with Dominic D'Alessandro ('05).



Association Members William J. Doré ('00), Rebecca MacDonald ('09), Jim Pattison ('04), and Prem Watsa ('12).

## 2017 Excellence Gala

---

The inaugural Excellence Gala included tributes to former Governor General of Canada, the Right Honourable David Johnston—the 2018 recipient of the International Horatio Alger Award; and Association Member Jim Pattison ('04). Actor Martin Short served as the evening's master of ceremonies, and musical performances were provided by Paul Anka, David Foster ('09), George Perris, Ginette Reno, and The Tenors.

All Horatio Alger Members were welcome to attend this premier event, which celebrated the progress the Horatio Alger Association of Canada has achieved since its formation in 2009, including the launch of a national scholarship program. The gala was the Canadian Association's first fund-raising event, and more than \$2.6 million was contributed in support of scholarships for young Canadians.



David Foster ('09) performed several of his notable songs at the Excellence Gala. He is pictured here with guest star Paul Anka.



The Excellence Gala reception was held at the Fairmont Royal York Hotel.



Walter Scott, Jr. ('97) with Cindy Smith.



Gerald Schwartz ('16) and Prem Watsa ('12).



American participants at the Excellence Gala included (L to R): President Matthew K. Rose ('13), Board Member Glenn B. Stearns ('11), Mindy Stearns, Board Member Joe Clark ('08), and Chairman Byron D. Trott ('11).



Prem Watsa ('12) with David Sokol ('04).



Wayne Gretzky ('03) gave welcome remarks at the Excellence Gala reception.

2017 | Membership Programs



Martin Short served as the Excellence Gala master of ceremonies.



Brian Mulroney ('12) gave welcome remarks at the Excellence Gala.



Dennis Washington ('95) introduced the video presentation about Jim Pattison ('04), who was honoured for his contributions to the Horatio Alger Association of Canada with the first Excellence Award.

David Johnston was recognized as the 2018 International Horatio Alger Award recipient.



Rebecca MacDonald ('09) introduced two Scholars.

Master of Ceremonies Martin Short, singer Ginette Reno, singer Paul Anka, and Prem Watsa ('12).

International Horatio Alger Ambassador and tenor George Perris performed during a musical salute to Scholars who participated in the 2017 Excellence Gala.





Scholar Nazrin Azeez spoke from the stage during the Excellence Gala about the impact the Horatio Alger scholarship has had on her pursuit of higher education.

Phillip Kelly, a Scholar, shared with the Excellence Gala audience his positive experiences at the National Scholars Conference and his determination to complete his college degree.



Matthew Rose ('13), Phyllis Washington, and Byron Trott ('11).



Gerald Schwartz ('16), Wayne Gretzky ('03), and Heather Reisman, Mr. Schwartz's Life Partner.



Gail and Michael Yanney ('05).



### FUTURE EVENTS

**71st Annual Horatio Alger Awards**

April 5-7, 2018  
Washington, D.C.

**2018 Canadian Board of Directors Meeting and 2nd Excellence Gala**

October 2018  
Toronto, Ontario

**72nd Annual Horatio Alger Awards**

April 4-6, 2019  
Washington, D.C.

**2019 Canadian Board of Directors Meeting**

October 5-9, 2019  
Montreal, Quebec

*This meeting is being held concurrently with the 2019 U.S. Membership and Board of Directors Meeting in Montreal in celebration of the Canadian Association's 10th anniversary.*

**2019 Excellence Gala**

October, 2019  
Toronto, Ontario

**73rd Annual Horatio Alger Awards**

April 2-4, 2020  
Washington, D.C.

**2020 Canadian Board of Directors Meeting and Excellence Gala**

October, 2020  
Toronto, Ontario

# I Educational Programs

In 2003, the Horatio Alger Association of Distinguished Americans began inducting Canadians into the organization as International Horatio Alger Award recipients. Six years later, in 2009, the Horatio Alger Association of Canada was established so that Canadian Members could assist students in their own country. The first Canadian scholarship program was established in 2012 for students in Ontario. The following year, a new scholarship program was established in Quebec. Canadian scholarships were expanded to Alberta and British Columbia in 2014. A \$10 million endowment was created to enable the Association to expand its scholarship program in 2016 to students in all 10 provinces and 3 territories.

## Scholarship Programs

- **National Entrepreneurial Scholarship.** Each year, five students who apply for the scholarship are selected for this prestigious award valued at \$10,000 each. These students also receive a trip to Washington, D.C., where they participate in the National Scholars Conference with their American peers. This conference is concurrent with the annual Horatio Alger Awards events.
- **Nationwide Scholarships.** Eighty scholarships, valued at \$5,000 each, are available to students all across Canada. By 2019, the goal is to increase the total number of scholarship recipients to 200—in time for the tenth anniversary of the Horatio Alger Association of Canada.
- **Fairfax Financial Entrance Awards.** Sponsored by V. Prem Watsa ('12), these scholarships, valued up to \$5,000 each, are awarded to 45 students at 22 select Canadian universities.

## Alumni Association

---

In 2004, in celebration of having granted college scholarships for 20 years, the Horatio Alger Alumni Association was established in the United States as a way to further involve college-graduated National and State Scholars in the mission and programs of the Horatio Alger Association. Today, the first recipients of Canadian Horatio Alger scholarships are graduating college, and soon a Horatio Alger Canadian Alumni Association will be established. Just as their American counterparts have been doing for more than a decade, it is anticipated that Canadian Alumni will:

- Promote professional networking using the Alumni LinkedIn community online.
- Expand services for younger Canadian Scholars during their college years. This will include letters, cards, care packages, and emails to each Scholar once per semester.
- Promote social networking through “Meet-up Challenges,” in which Alumni plan gatherings in their regions.

## Field Directors

---

The Horatio Alger Association of Canada is working to establish a network of volunteers in every province and territory to serve as liaisons with secondary schools and educational organizations in their communities to raise awareness about Horatio Alger scholarships. Many Field Directors have a background in education or experience working with youth in low-income communities. They include current or retired teachers, counselors, or administrators. Eventually, this group may include Horatio Alger Alumni.

In the States, there have been two summits, which provide Field Directors with opportunities to share what they are doing in their communities to promote Horatio Alger scholarships. At the most recent summit, held in 2016 in Williamsburg, Virginia, several of the participants were from Canada. This meeting allowed them to see what Field Directors are doing successfully in the United States. They were also able to talk amongst themselves to share particular challenges unique to Canada, such as the remoteness of some parts of the country and outreach to indigenous populations. As the organization grows, it is expected that a Field Directors Summit will be held in Canada.

Canadian participants at the 2016 Field Directors Summit in Williamsburg, Virginia.



## Strategic Partners

The Association has established relationships with organizations listed below that share in the Association's commitment to youth. These partners promote awareness about Horatio Alger scholarships among their constituencies.



**Children's Aid Foundation** – is committed to improving the lives of abused and neglected children by funding programs in the areas of education, enrichment, healing and recovery, and prevention.



**Covenant House** – is the largest privately funded agency in the Americas providing shelter, food, immediate crisis care, and an array of other services to homeless and runaway youth.



**Forum for Young Canadians** – is the flagship program of the Foundation for the Study of Processes of Government in Canada. Its mission is to foster an understanding among young Canadians of the role and function of Canada's three levels of democratic government, while promoting awareness of the meaning of Canadian citizenship.



**Futurpreneur** – is a non-profit organization that provides financing, mentoring, and support tools to aspiring business owners aged 18-39. Its internationally recognized mentoring program matches young entrepreneurs with a business expert from a network of more than 2,800 volunteer mentors.



**Junior Achievement Canada** – is a non-profit organization committed to inspiring and preparing students to succeed in a global economy.



**The Learning Partnership** – is a national charitable organization dedicated to building stakeholder partnerships to support, promote, and advance publicly funded education in Canada.



**Pathways to Education** – is helping Canadian youth in low-income communities to graduate from high school and successfully transition into post-secondary education. The Pathways program provides a comprehensive set of academic, financial, and social supports to youth.



**Raising the Roof** – provides national leadership on long-term solutions to homelessness through partnership and collaboration with diverse stakeholders, investment in local communities, and public education. The organization's goal is for all Canadians to have access to a safe and stable home, with the support to achieve their potential.



**SHAD** – is a Canadian charity that empowers exceptional high school students—at a pivotal point in their education—to recognize their own capabilities and envision their extraordinary potential as tomorrow's leaders and change makers.



**UNITY Charity** – collaboratively works with youth, schools, parents, funders, government, and community organizations to create long-term impact, safer schools, and healthier communities.

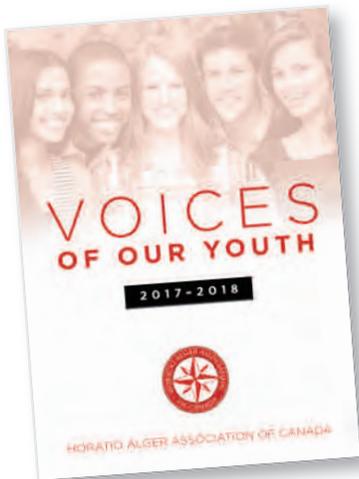


**Youth without Shelter** – provides shelter and support programs for homeless youth ages 16-24.

# Research

The Horatio Alger Association regularly conducts research projects to better understand youth in the general population and also as a way to better understand the recipients of Horatio Alger scholarships—young people who have had significant challenges in their lives. The research data is used to support the Association’s educational mission and serves as a credible resource for the study of resiliency and the obstacles youth face that impact their educational pursuits.

## Voices of Our Youth Study



In collaboration with Nanos Research and the Centre for Educational Leadership Policy at Simon Fraser University, the Horatio Alger Association of Canada is undertaking a nationwide study, Voices of Our Youth (VOY), to analyze important issues that impact Canadian youth.

VOY parallels the State of Our Nation’s Youth (SONY) study, which has been conducted every four years since 1997 by the Horatio Alger Association of Distinguished Americans. The findings of the study will help the Association, educators, policy makers, and the media better understand the key influences that are shaping the next generation of Canadian leaders.

The VOY survey will be administered across Canada and will ultimately result in three reports. The first report, to be released in the fall of 2018, will present the beliefs and attitudes of Canadian youth on a number of topics impacting them. Based on the same survey, a second report will compare Horatio Alger Scholars to their national peers. A third report, based on the findings of both VOY and SONY, will compare young Canadians to their American peers.

# I National Visibility

The Horatio Alger Association of Canada is conducting an ongoing visibility campaign to raise awareness about the values represented by the International Horatio Alger Award, the impressive stories of its Members, the importance of education and the free market, and the need to encourage and support succeeding generations. This campaign, which is also being conducted in the United States, uses a variety of platforms to communicate its messages.

## Press Releases



Six press releases, issued in 2016, at the national, provincial, and local levels, announced Alain Bouchard as the 2017 International Horatio Alger Award recipient, the opening of the scholarship application process, and the announcement of the scholarship winners. As a result, the profile of Mr. Bouchard's life and career achievements were published in the *Financial Post*, the *Journal de Montréal*, and convenience store trade publications. The announcement of 85 Horatio Alger scholarship recipients appeared in 30 newspapers, such as *The Toronto Star*, *The CBC*, *The Halifax Chronicle Herald*, *The Brantford Expositor*, *The Brandon Sun*, *The Times Colonist*, and the *Enterprise-Bulletin*. In addition, there were social media posts from the mayors of Toronto and Ottawa, as well as a Nova Scotia House of Assembly resolution congratulating a local Scholar. The Right Honourable David Johnston's announcement to the press as the 2018 International Horatio Alger Award recipient took place in October 2017.

## Website, Online Postings, and Social Media

The Horatio Alger Association of Canada's website supplements its public outreach activities to target audiences. The site shares news, updates, and press coverage, which increase awareness about its mission and programs while fostering communications with Members and Scholars. The Association is now featured on the major Canadian scholarship website: [www.scholarshipscanada.com](http://www.scholarshipscanada.com). Information is also posted in the Alberta Learning Information Service scholarship database of the Government of Alberta.

The Association joined **Facebook** and **Twitter** in the spring of 2016 to promote the Association's goals and honour its Members. The organization is also on a joint Instagram account with the Horatio Alger Association in the United States. Since then, the Association's followers have grown more than 100 percent in one year. Potential impressions for the Association (the number of times Association content has been shared) is well over 300,000.

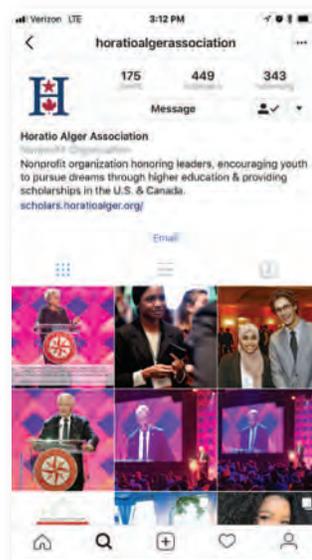
**Horatio Alger Association of Canada Facebook Account**



**Horatio Alger Association of Canada Twitter Account**



**Horatio Alger Association Instagram**





## Scholarship Program Marketing

- **Mailings** – Scholarship program materials were sent to all high schools in Canada, as well as federally funded schools on Aboriginal reserves and all Quebec schools.
- **Strategic Partners** – The Forum for Young Canadians sent Association scholarship information to more than 7,000 educators and scholar boards across Canada. Many other organizations shared news about the scholarship on social media to their thousands of followers. Other strategic partners, such as Pathways to Education, also promoted the Horatio Alger scholarship application through their constituency communications.

## Events

- **2016 Membership Meeting Dinner** – More than 150 guests attended the concluding dinner of the annual Membership and Board of Directors Meeting, held on October 20, 2016. Members, Life Partners, Scholars, business and civic leaders, and educational stakeholders gathered to learn about the Association and its rapid growth, including the establishment of a nationwide scholarship program for young Canadians, and to review plans for its future.
- **2017 Excellence Gala** – The inaugural Excellence Gala took place at the Fairmont Royal York in Toronto, October 17, 2017. Approximately 750 guests attended the event to celebrate the stories of Horatio Alger Members and Scholars. Lorne Michaels, founder/executive producer of Broadway Video and SNL Studios, worked with the Association to plan the gala, which included tributes to David Johnston ('18) and Jim Pattison ('04). Martin Short served as the master of ceremonies, and musical performances were performed by Paul Anka, David Foster ('09), George Perris, Ginette Reno, and The Tenors. Proceeds from the Excellence Gala will go toward continuing and expanding the Horatio Alger scholarship program in Canada.

Excellence Gala Master of Ceremonies Martin Short. 2018 International Horatio Alger Award recipient David Johnston.



## Excellence Gala Sponsors

The Horatio Alger Association of Canada is deeply grateful to the individuals and organizations who supported its first Excellence Gala. More than \$2.6 million was raised to provide need-based scholarships to deserving young Canadians.

### PIONEER

(\$100,000 & above)

The logo for CGI, consisting of the letters 'CGI' in a bold, red, sans-serif font.The logo for Murray Edwards, featuring the name 'MURRAY EDWARDS' in a black, serif font, with a horizontal line above 'MURRAY' and another below 'EDWARDS'.The logo for Fairfax Financial Holdings Limited, with 'FAIRFAX' in a large, black, serif font, and 'FINANCIAL HOLDINGS LIMITED' in a smaller, black, sans-serif font below it, all enclosed in a double-line border.The logo for The Jim Pattison Group, with 'THE JIM' in a black, serif font above 'PATTISON GROUP' in a black, sans-serif font, separated by a horizontal line.The logo for Rebecca MacDonald, with 'REBECCA' in a black, serif font above 'MACDONALD' in a black, sans-serif font, both within a double-line border.The logo for Onex, featuring the word 'ONEX' in a bold, blue, sans-serif font.The logo for Scotiabank, featuring a red stylized globe icon to the left of the word 'Scotiabank' in a red, sans-serif font, with a registered trademark symbol.The logo for Walter Scott, with 'WALTER' in a black, serif font above 'SCOTT' in a black, sans-serif font, separated by a horizontal line.The logo for Dennis Washington, with 'DENNIS' in a black, serif font above 'WASHINGTON' in a black, sans-serif font, both within a double-line border.The logo for the Waugh Family Foundation, featuring a stylized red maple leaf above two black tree trunks, with the text 'Waugh Family Foundation' below.

Excellence Gala Sponsors cont.

**NORTHERN STAR**  
(\$50,000)



**FREEDOM**  
(\$25,000)



## Excellence Gala Sponsors cont.

### PATRIOT

(\$10,000)

Boat Rocker Media  
Canadian Pacific Railway, Ltd.  
CanWel Building Materials Ltd  
Chorus Aviation Inc.  
Citibank Canada  
Cleveland Clinic Canada  
Dentons Canada LLP  
Four Season Hotels and Resorts  
Generation Capital  
Wayne D. Gretzky  
HSBC Bank Canada

Intact Financial Corporation  
The Keg  
KPMG LLP  
McCarthy Tétrault LLP  
Rt. Hon. Brian Mulroney  
Omers Administration Corporation  
Peller Estates  
Power Corporation of Canada  
Rossy Family Foundation  
Ann Leese and Irwin Rotenberg

Sherman & Sterling LLP  
David L. Sokol  
Sporting Life  
Sprott Private Wealth LP  
Stacey Muirhead Capital Management Ltd.  
Sun Life Financial  
TD Securities  
Torys LLP  
Universal Music Canada  
Western University

### LEGACY

(\$5,000)

AGF Management Limited  
ARTIS REIT  
Just Energy Group, Inc.  
Manulife  
Masters Insurance Limited  
The Mifflin Family

Mosaic Capital Corporation  
Nanos Research  
Norton Rose Fulbright Canada LLP  
Osler, Hoskin and Harcourt LLP  
P&P Murray Foundation  
Matt and Lisa Rose

Rouge Media Group  
Robert J. & Myrna Schlegel  
Sionna Investment Managers  
Stonegate Private Counsel  
Chris Sullivan  
University of Waterloo

\*As of November 28, 2017

# Fiscal Affairs & Administration

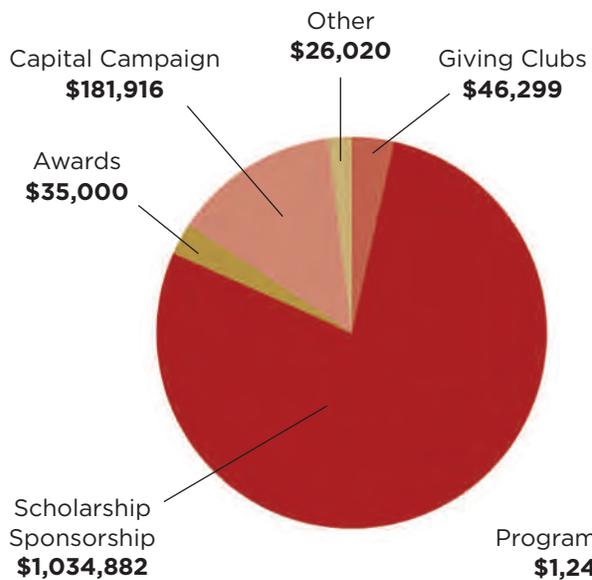
## 2016 Revenue

Giving Clubs	\$	46,299
Scholarship Sponsorship	\$	1,034,882
Awards	\$	35,000
Capital Campaign	\$	181,916
Other	\$	26,020

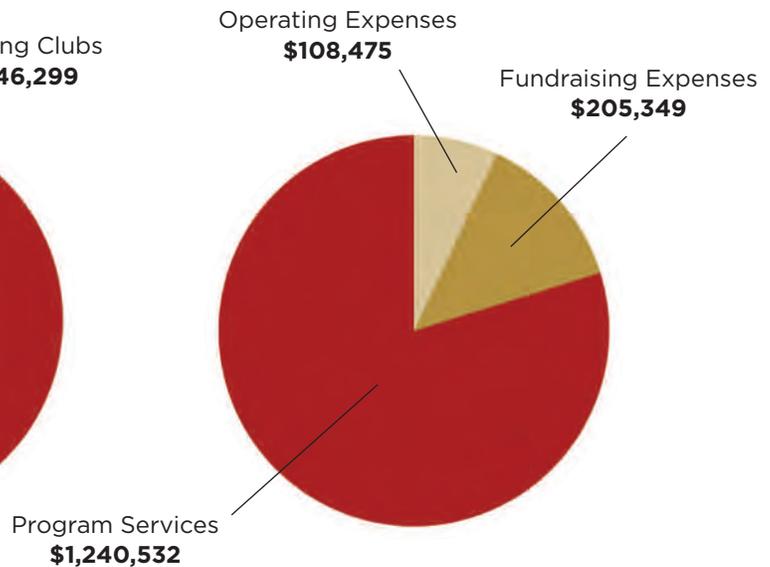
## 2016 Expenses

Operating	\$	108,475
Fundraising	\$	205,349
Program Services	\$	1,240,532

## 2016 Revenue



## 2016 Expenses



# I Governance

## Horatio Alger Association of Canada Board of Directors



**PRESIDENT**  
Prem Watsa  
(2012)



**PRESIDENT  
EMERITUS**  
Dominic  
D'Alessandro  
(2005)



**VICE PRESIDENT**  
Rebecca  
MacDonald  
(2009)



**VICE PRESIDENT**  
Brian Mulroney  
(2012)



**TREASURER**  
Rick Waugh  
(2011)

### HORATIO ALGER ASSOCIATION STAFF MEMBERS

#### Office of the Executive Director

Terrence J. Giroux, Executive Director

Constantine G. Katsarakis, Director of Strategic Initiatives & the Office of the Executive Director

Margaret D. Slipek, Manager of Editorial Services & Assistant to the Executive Director

#### Communication Programs

Nicole M. Giebel, Communications & Events Coordinator

#### Administration

Debra J. Stancil, Manager of Administration

Lindsey B. Kihlström, Administrative Assistant & Archivist

#### Educational & Alumni Programs

Kristen R. Law, Director of Educational & Alumni Programs

Colin S. Dixon, Educational Programs Administrator & Analyst

Carissa Lundquist, Educational Programs Administrator

Enrique Ramirez, Educational Programs Administrator

David Romanelli, Educational Programs Administrator



## **HORATIO ALGER ASSOCIATION OF CANADA**

40 King Street West, Suite 5800 | Toronto, Ontario M5H3S1

[horatioalger.ca](http://horatioalger.ca)

 [@HoratioAlgerCA](https://twitter.com/HoratioAlgerCA)

 [Horatio Alger Association of Canada](https://www.facebook.com/HoratioAlgerAssociationofCanada)

 [@HoratioAlgerAssociation](https://www.instagram.com/HoratioAlgerAssociation)